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# QUARTERLY BUSINESS MONITOR OCTOBER TO DECEMBER 2010 Detailed Findings 

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## 1. Executive summary

InterTradelreland has commissioned Perceptive Insight and Oxford Economics to conduct its quarterly business monitor. The objectives for this project are:

- For the business monitor to act as a topical indicator of business confidence, crossborder trade and business activity across the island of Ireland; and
- For the survey results to act as an evidence base on a variety of themes of interest to business and policy makers, themes on which InterTradelreland can build future initiatives.


## Approach

Each quarter telephone interviews were conducted with over 1,000 business managers on the island of Ireland. The sample is stratified by number of employees, sector and region (Ireland/Northern Ireland) and the data weighted at the overall reporting level to reflect the profile of businesses.

The interviewing for Q4 2010 took place during January 2011.

## Business performance <br> Sales levels

While $19 \%$ have seen an increase in sales over the past quarter (Q4), $28 \%$ report no change and $52 \%$ say that sales have decreased giving a net difference of $-33 \%$ points. This compares with a net difference of $-15 \%$ in Q3. The trend data shows that after six months of 'less harsh trading', businesses are now facing sales conditions similar to Q1 2010 (Figure 1.1).

Similar to previous quarters, those most likely to be affected by a decrease in sales are smaller businesses (54\%). The leisure, hotel and catering sector appears to have been hit quite hard in the past quarter with $71 \%$ saying sales have declined.

The sector which, on balance, is fairing better than others at the moment is manufacturing, possibly because of its export activity. While $27 \%$ have reported an increase in sales, $46 \%$ have reported a decline giving a net difference of -19\% points. Indeed the net difference among export companies is $-18 \%$ points compared with $-41 \%$ points for those that do not export.

The findings North and South are similar with a net difference of -32\% points for NI business and -34\% points for those in Ireland.

Figure 1.1: Changes in quarterly sales

Net difference in those reporting an increase or decrease in sales in last quarter

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## Employment levels

While 5\% report that they have taken on new employees in the last quarter, $18 \%$ say they have made a reduction in staffing levels, giving a net balance of $-13 \%$ points. Quarterly trends in employment levels show a little negative movement since last quarter, with the percentage hiring decreasing from $8 \%$ to $5 \%$. The percentage reducing staff numbers has changed from $16 \%$ to $18 \%$ (Figure 1.2).

Analysis by sector shows that it is those in construction (-18\% point net difference) and leisure, hotels and catering ( $-25 \%$ point net difference) who are most likely to have reduced employee levels. Also those who do not export ( $-16 \%$ point net difference) are more likely to have reduced numbers than those who export (-6\% point net difference).

Figure 1.2: Changes in quarterly employment levels

Net difference in those reporting an increase or decrease in employment levels in last quarter Weighted data

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## Business outlook

## Sales levels

Looking forward to the next 12 months, $32 \%$ of businesses are optimistic that their level of sales will increase, with $22 \%$ expecting a decrease. Large and mid-size businesses are more positive than smaller enterprises, as are those who export and those who operate in business services.

Those based in NI are slightly more likely to be positive than Southern companies, with $33 \%$ expecting an increase compared with $31 \%$ in Ireland. However, it should be noted that when looking at the net percentage point difference, sales optimism among NI businesses has been decreasing over the past two quarters.

Analysis of the quarterly trends shows the percentages expecting their sales to increase or decrease remain at similar levels to Q3 2010. Figure 1.3 shows the percentage point net difference between those expecting sales to increase and those predicting a decrease.

Figure 1.3: Outlook for quarterly sales levels

Net difference in those predicting an increase or decrease in sales in next quarter
Weighted data

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## Employment levels

In terms of employment levels, slightly more businesses expect to take on new staff (14\%) rather than let them go (10\%). Those most likely to be hiring are mid-size companies $(23 \%)$, and those in business services (17\%) and manufacturing ( $16 \%$ ). The sectors most likely to be reducing numbers are construction (17\%) and leisure, hotels and catering (17\%).

There is a marked difference in the percentage of export companies planning to increase number ( $23 \%$ ) compared with those who do not export (9\%).

Quarterly trends show a net gain overall, for the third quarter in a row, in the percentages planning to recruit, versus the percentages planning to reduce numbers (+4 percentage points) (Figure 1.4). However analysis by region shows a downward trend for NI businesses over the past two quarters, with a slight increase for companies based in Ireland.

Figure 1.4: Outlook for quarterly employment levels

Net difference in those predicting an increase or decrease in employment levels in next quarter

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## Pricing

At an all-island level $37 \%$ say that they have decreased their prices in the past 3 to 6 months, while just $14 \%$ have felt able to increase them.

While $26 \%$ of NI businesses have increased prices $17 \%$ have decreased them, with the balance maintaining prices at their current levels. The corresponding figures for Ireland are $10 \%$ who have made an increase and $45 \%$ who have reduced them.

## The business environment

## Cross-border and export activity

Thirty four percent of those surveyed say that they export outside their jurisdiction of either NI or Ireland and $25 \%$ engage in cross-border trade.

A similar percentage of NI and Southern based companies say they export (37\% and 34\% respectively). In terms of cross-border trade $32 \%$ of NI companies sell to Ireland while $22 \%$ of southern based companies trade northwards.

## Key business issues

The rising costs of overheads (75\%) continues to be the issue that businesses are most likely to say is causing them concern at the moment. This is followed by a reduction in demand ( $71 \%$ ), and rising energy costs ( $71 \%$ ). Business and consumer confidence is an issue for $69 \%$, as is cash flow for $66 \%$ of respondents. As might be expected in the current climate and given the low percentage who are recruiting, difficulty recruiting and lack of
appropriate skills in the workforce are much less of an issue than they would have been previously.

## The costs of doing business

In relation to the costs of overheads, businesses are most likely to have witnessed an increase in energy costs (69\%) and transport costs (59\%). (This is most likely linked to the rising price of oil. Also December has been one of the coldest months on record for quite a number of businesses on the island of Ireland). Half of businesses have also witnessed an increase in supplier costs compared with 12 months ago, while $49 \%$ have seen an increase in the cost of insurance and professional fees. Few businesses report that they have reduced costs across the range of business areas. The areas were cost reductions are most common are staff (16\%) and rent and building costs (13\%). It should be noted that businesses in Northern Ireland were more likely than those in the South to say that costs have increased significantly in each of the areas.

Looking ahead to the next 12 months approximately one third of businesses are expecting a significant increase in their energy and transport costs; $38 \%$ expect no significant increase in any area. In terms of cost reductions, the majority ( $82 \%$ ) predict no significant decreases although $7 \%$ are expecting to significantly reduce staff costs.

Interestingly, businesses in the South are more likely than those in NI to have switched supplier for electricity ( $37 \%$ vs $18 \%$ ), telecoms ( $30 \%$ vs $16 \%$ ) and insurance ( $20 \%$ vs $17 \%$ ), even though those in NI are more likely to have reported a significant increase in costs for each of these products.

## Cross border postal services

Cross border postal services are used by $12 \%$ of businesses, with $16 \%$ of NI businesses using them compared with $10 \%$ in the South. The majority of those that use cross-border postal services are satisfied with the service overall ( $75 \%$ ), the reliability ( $78 \%$ ), the time of day mail is delivered (77\%), with approximately one in ten dissatisfied with each of these aspects. However $27 \%$ report that they are dissatisfied with pricing. Businesses based in NI are much more likely to be dissatisfied with all aspects, apart from pricing, where dissatisfaction levels are similar in each region.

## The economy

## The impact of the economy on business

Nine out of ten businesses report that the economic downturn has had either a severe or moderate adverse impact on their business. Just $3 \%$ of businesses say that the economic downturn has had a positive impact on their business while $6 \%$ believe it has had no impact at all. Over half say they have been severely affected (54\%). Those based in Ireland are much more likely to have been severely affected (61\%) compared with NI businesses (38\%).

## Profitability

In terms of profitability $28 \%$ of businesses report that they have not been able to remain profitable in the past 12 months, down from $30 \%$ in Q2. This issue has affected $21 \%$ of NI business and $30 \%$ of Irish businesses.

## Payment terms

As a consequence of the economic downturn, $37 \%$ report that customers have requested longer payment terms, $62 \%$ lower prices and $62 \%$ discounts. These requests are much more likely to have been made to those based in Ireland compared to NI companies.

## Impact of the 'bail out' in the South

Businesses were asked what impact they thought the bail out would have on both the economy in their jurisdiction and on their own business. While $65 \%$ predicted an adverse impact on the economy just $46 \%$ thought it would have an adverse impact on their business.

As might be expected those in the South were more likely to say there would be an adverse impact on the economy there ( $69 \%$ ) compared with $52 \%$ who thought it would adversely impact the NI economy. While 54\% of businesses in the South predicted an adverse impact from the bail out on their business, $30 \%$ of NI businesses thought the same.

## Business support initiatives

While one third of businesses (34\%) are aware of InterTradelreland as an organisation fewer are aware that they provide business support (27\%). Awareness levels for support are lower among those based in the South (25\%) compared with NI businesses (32\%).

As a benchmark, $84 \%$ of NI businesses are aware that Invest NI provides business support and $90 \%$ of Southern businesses are aware of this role by Enterprise Ireland.

Use of the various agencies for business support was low. In NI 9\% of businesses had used Invest NI, 5\% their local enterprise agency and 1\% InterTradeIreland. In the South 8\% had used Enterprise Ireland, 3\% FAS and 1\% InterTradeIreland.

The areas that businesses are most likely to be interested in for support are sales development and, strategy development and business planning. Larger businesses are more likely to want support for innovation. Those who currently export are much more likely than those who do not to want support on importing and exporting.

The main difficulty that businesses have encountered when seeking business support from government agencies is the volume of bureaucracy.

## Conclusions

<to be discussed>

## 2. Business performance and outlook

In this section we detail how businesses have performed in the fourth quarter of 2010 (October to December) and their future performance expectations. We compare the change in sales and employment levels during the quarter and provide an indication of how businesses expect both to change in the next twelve months.

## Business performance

## Changes in sales

Sales data for Q4 2010 are much less positive than for the previous two quarters. While $19 \%$ of businesses report an increase in sales, $52 \%$ have seen a decline giving a net percentage point balance of $-33 \%$. This compares with a net balance of $-15 \%$ for Q3 and 17\% for Q2 (Table 2.1)

Table 2.1: Trends in quarterly sales (weighted)

|  | 2008 |  |  |  |  | 2009 |  |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \end{aligned}$ | Q3 | $\begin{aligned} & \text { Q4 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,009 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,029 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,132 \\ \hline \end{gathered}$ |
| Increased | 25\% | 18\% | - | 11\% | 10\% | 12\% | 14\% | 15\% | 15\% | 26\% | 27\% | 19\% |
| Remained steady | 37\% | 33\% | - | 30\% | 26\% | 24\% | 25\% | 29\% | 29\% | 29\% | 30\% | 28\% |
| Decreased | 34\% | 45\% | - | 56\% | 63\% | 64\% | 60\% | 55\% | 53\% | 43\% | 42\% | 52\% |
| Not sure | 5\% | 2\% | - | 3\% | 2\% | 0\% | 2\% | 1\% | 2\% | 1\% | 1\% | 1\% |
| Net difference | -9\% | -27\% | - | -45\% | -54\% | -52\% | -46\% | -40\% | -38\% | -17\% | -15\% | -33\% |

Analysis by size of businesses shows that the larger businesses continue to perform better than mid-size or smaller businesses (Figure 2.1). Thirty nine percent of those who employ 50 or more experienced an increase in sales compared with $29 \%$ of mid-sized businesses and $18 \%$ of small businesses. Indeed $54 \%$ of small businesses said sales had decreased.

[^1]Figure 2.1: Changes in quarterly sales by size

Have your sales over the past quarter increased, decreased or remained the same

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The sectors most likely to be experiencing a decrease in sales are leisure, hotels and catering ( $71 \%$ ), and other services ( $59 \%$ ) and retail and distribution ( $56 \%$ ). The sector hit least is business services ( $40 \%$ ). No sector experienced positive net change in sales. However it is the manufacturing sector that is reporting the smallest net percentage point difference (-19\%).

Figure 2.2: Changes in quarterly sales by sector

Have your sales over the past quarter increased, decreased or remained the same

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Those who export or who have cross-border sales are more likely than those who rely solely on the domestic market to report increased sales, and are less likely to have experienced a decrease.

Table 2.2: Quarterly sales by export and cross border activity

| Have your sales over the past quarter increased, decreased or remained the same compared to the previous quarter? | $\begin{aligned} & \overline{\overline{N o}} \\ & \text { O} \\ & 0 \end{aligned}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Base |  |  |  |  |  |
| unweighted | 1,132 | 456 | 668 | 349 | 783 |
| weighted | 1,132 | 392 | 773 | 286 | 846 |
| Increased | 19\% | 28\% | 14\% | 26\% | 17\% |
| Remained the same | 28\% | 25\% | 29\% | 23\% | 29\% |
| Decreased | 52\% | 46\% | 55\% | 50\% | 53\% |
| Not sure | 1\% | 1\% | 1\% | 1\% | 1\% |
| Net change | -33\% | -18\% | -41\% | -24\% | -36\% |

Those based in $\mathrm{NI}(49 \%)$ were slightly less likely to have been affected by a decrease in sales than those in Ireland (54\%); however NI businesses (17\%) were less likely to have seen an increase in sales than those in Ireland (20\%).

Figure 2.3: Changes in quarterly sales by region
Have your sales over the past quarter increased, decreased or remained the same

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## Changes in employment

Just one in twenty businesses (5\%) said they had increased their staffing levels in the past quarter; $18 \%$ reported having to reduce employee numbers (net $-13 \%$ points).

Quarterly trends show a little negative movement with the net difference changing from -8\% points in Q3 to -13\% points in Q4.

Table 2.3: Quarterly trends in employment levels (weighted)
Over the past quarter has your number of employees increased, decreased or remained the same?

| Base | 2008 |  |  |  |  | 2009 |  |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | Q3 | Q4 | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q4 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,009 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,029 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,132 \\ \hline \end{gathered}$ |
| Increased | 11\% | 9\% | - | 7\% | 5\% | 6\% | 6\% | 6\% | 6\% | 8\% | 8\% | 5\% |
| Remained steady | 74\% | 70\% | - | 66\% | 62\% | 64\% | 65\% | 65\% | 70\% | 76\% | 76\% | 76\% |
| Decreased | 13\% | 19\% | - | 27\% | 31\% | 29\% | 27\% | 24\% | 24\% | 15\% | 16\% | 18\% |
| Not sure | 2\% | 1\% | - | 2\% | 2\% | 1\% | 1\% | 2\% | 1\% | 0\% | 0\% | 1\% |
| Net difference | -3\% | -11\% | - | -20\% | -26\% | -23\% | -21\% | -18\% | -18\% | -7\% | -8\% | -13\% |

While $18 \%$ of larger companies had increased employment levels, $23 \%$ had found the need to decrease them (net difference $-5 \%$ points for Q4 compared with $+10 \%$ in Q3). Mid-sized companies showed a negative net difference ( $-5 \%$ points) with $12 \%$ increasing numbers and $17 \%$ decreasing them. Small businesses also appear to be consolidating with $4 \%$ experiencing an increase in numbers and 18\% taking steps to decrease employee's numbers (net difference -14\% points).

Figure 2.4: Changes in quarterly employment levels by size

Over the past quarter has your number of employees...


The sector most likely to be affected by decreasing employee numbers is 'other services' ( $28 \%$ ), followed by leisure, hotel and catering ( $26 \%$ ) and construction ( $25 \%$ ). No sectors saw a net gain in employment levels.

Figure 2.5: Changes in quarterly employment levels by sector

Over the past quarter has your number of employees...
Weighted data

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Those who export or have cross border sales are slightly more likely than those who do not to have increased their number of employees in the last quarter. They are also less likely to have decreased staffing numbers. However, on balance, each of these types of businesses are showing a negative net difference

Table 2.4: Changes in quarterly employment levels by export and cross-border activity

| Over the past quarter has your number of employees... |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} \text { Base } \\ \text { unweighted } \\ \text { weighted } \end{array}$ | $\begin{aligned} & 1,132 \\ & 1,132 \\ & \hline \end{aligned}$ | $\begin{aligned} & 456 \\ & 392 \\ & \hline \end{aligned}$ | $\begin{aligned} & 668 \\ & 773 \\ & \hline \end{aligned}$ | $\begin{array}{r} 349 \\ 286 \\ \hline \end{array}$ | $\begin{aligned} & 7838 \\ & 846 \\ & \hline \end{aligned}$ |
| Increased | 5\% | 7\% | 4\% | 5\% | 5\% |
| Remained the same | 76\% | 79\% | 75\% | 81\% | 75\% |
| Decreased | 18\% | 13\% | 20\% | 13\% | 19\% |
| Not sure | 0\% | 0\% | 1\% | - | 1\% |
| Net difference | -13\% | -6\% | -16\% | -8\% | -14\% |

Regional analysis shows those both Northern Ireland businesses and those in the South continue to show a negative net difference in employee levels (NI: Q3-5\%, Q4-10\%; ROI: Q3-9\%, Q4-14\%).

Figure 2.6: Changes in quarterly employment levels by region

Over the past quarter has your number of employees...

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## Outlook over the next twelve months

Overall businesses appear, on balance, to be positive about their level of sales over the next 12 months. While $32 \%$ expect them to increase $22 \%$ predict that they will decrease (+10\% points net difference). These figures are the same as the previous quarter.

Quarterly trend analysis shows that confidence in increasing sales peaked in Q2 and is returning to the levels associated with Q1.

Table 2.5: Trends for quarterly sales outlook (weighted)

|  | 2008 |  |  |  |  | 2009 |  |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | Q3 | $\begin{gathered} \text { Q4 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q2 } \\ 1,000 \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q1 } \\ 1,000 \end{gathered}$ | $\begin{aligned} & \text { Q2 } \\ & 1,009 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,029 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,132 \\ \hline \end{gathered}$ |
| Increased | 36\% | 19\% | - | 16\% | 17\% | 18\% | 25\% | 27\% | 30\% | 38\% | 32\% | 32\% |
| Remained steady | 40\% | 40\% | - | 35\% | 42\% | 43\% | 38\% | 44\% | 43\% | 35\% | 40\% | 40\% |
| Decreased | 18\% | 35\% | - | 42\% | 37\% | 36\% | 32\% | 26\% | 23\% | 19\% | 22\% | 22\% |
| Not sure | 6\% | 6\% | - | 7\% | 5\% | 4\% | 4\% | 4\% | 4\% | 8\% | 7\% | 6\% |
| Net difference | 18\% | -16\% | - | -26\% | -20\% | -19\% | -7\% | 1\% | 7\% | 19\% | 10\% | 10\% |

The large and mid-sized companies are more likely to be optimistic about future sales with the net results showing $+30 \%$ points for those with $50+$ employees (up from $+19 \%$ in Q3). The net differences for mid-sized businesses are $+29 \%$ (down from $+36 \%$ in Q3) and $+8 \%$ for those employing 10 or fewer (up slightly from $+6 \%$ in Q3).

Figure 2.7: Outlook for quarterly sales by size

Looking ahead to the next 12 months, do you expect level of sales to ...

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The net difference in those predicting an increase or decrease in sales shows that the business services and agriculture sectors are the most positive sectors (with net gains of $+26 \%$ points, and $+16 \%$ points respectively). The construction sector is least positive with $-4 \%$ point net difference between those predicting a decrease or increase in sales.

Figure 2.8: Outlook for quarterly sales by sector

Looking ahead to the next 12 months, do you expect level of sales to ...

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Those who export or who have cross border sales are much more likely to be optimistic about increasing sales in the next quarter than those who do not.

Table 2.6: Outlook for quarterly sales by export and cross border activity

| Do you expect your level of sales to increase, decrease or remain the same compared to the past year? | $\overline{\bar{W}}$ ÓN Ó |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} \text { Base } \\ \text { unweighted } \\ \text { weighted } \end{array}$ | $\begin{array}{r} 1,132 \\ 1,132 \\ \hline \end{array}$ | $\begin{aligned} & 456 \\ & 392 \\ & \hline \end{aligned}$ | $\begin{aligned} & 668 \\ & 773 \\ & \hline \end{aligned}$ | $\begin{aligned} & 349 \\ & 286 \\ & \hline \end{aligned}$ | $\begin{aligned} & 783 \\ & 846 \\ & \hline \end{aligned}$ |
| Increased | 32\% | 44\% | 26\% | 41\% | 29\% |
| Remained the same | 40\% | 35\% | 42\% | 37\% | 41\% |
| Decreased | 22\% | 18\% | 24\% | 20\% | 23\% |
| Not sure | 6\% | 3\% | 7\% | 3\% | 7\% |
| Net change | 10\% | 26\% | 2\% | 21\% | 6\% |

NI based businesses are almost equally positive in their outlook as those in Ireland, with $33 \%$ expecting growth compared to $31 \%$ in Ireland. The percentages predicting increased sales are similar in both regions when compared to the Q3 figures (35\% and 30\% respectively predicted growth in Q3).

Figure 2.9: Outlook for quarterly sales by region

Looking ahead to the next 12 months, do you expect level of sales to ...

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Looking ahead to the next 12 months, on balance companies are slightly more positive in terms of employee numbers. While $10 \%$ expect their numbers to decrease $14 \%$ are planning an increase ( $+4 \%$ points net difference). These figures are very similar to Q2 and Q3.

Table 2.7: Trends in quarterly employment levels outlook (weighted)

|  | 2008 |  |  |  |  | 2009 |  |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | Q3 | $\begin{gathered} \text { Q4 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q4 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 1,000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 1,009 \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 1,029 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q4 } \\ & 1,132 \end{aligned}$ |
| Increased | 14\% | 7\% | - | 5\% | 7\% | 6\% | 8\% | 9\% | 8\% | 14\% | 13\% | 14\% |
| Remained steady | 79\% | 76\% | - | 77\% | 76\% | 77\% | 74\% | 78\% | 80\% | 73\% | 74\% | 71\% |
| Decreased | 6\% | 14\% | - | 16\% | 13\% | 13\% | 15\% | 10\% | 10\% | 10\% | 10\% | 10\% |
| Not sure | 2\% | 3\% | - | 4\% | 4\% | 3\% | 3\% | 3\% | 2\% | 4\% | 3\% | 5\% |
| Net difference | 8\% | -7\% | - | -11\% | -5\% | -7\% | -6\% | -1\% | -2\% | 4\% | 3\% | 4\% |

Looking at larger companies $18 \%$ expect employee numbers to increase, with a similar percentage predicting that they will decrease (16\%). In relation to mid-size companies $23 \%$ are expecting an increase and $14 \%$ a decrease. The results for the smallest companies show $13 \%$ planning to increase employee numbers and $9 \%$ expecting to reduce them.

Figure 2.10: Outlook for employment levels by size


Analysis by sector shows that, on balance, the business services (+11\% points) and other services ( $+10 \%$ points) sectors are most optimistic about increasing employment levels. Construction ( $-3 \%$ points) is the least positive sector.

Figure 2.11: Outlook for employment levels by sector

Looking ahead to the next 12 months, do you expect number of employees to ...

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Exporters and those with cross border sales are more likely than those who rely solely on the domestic market to say that they expect to increase employee numbers in the next quarter.

Table 2.8: Outlook for employment levels by export and cross border activity

| And do you expect the number of people you employ to increase, decrease or remain the same compared to the past year? | $\begin{aligned} & \overline{\overline{W N}} \\ & 00 \\ & 00 \end{aligned}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Base unweighted weighted | $\begin{array}{r} 1,132 \\ 1,132 \\ \hline \end{array}$ | $\begin{aligned} & 456 \\ & 392 \\ & \hline \end{aligned}$ | $\begin{aligned} & 668 \\ & 773 \\ & \hline \end{aligned}$ | $\begin{aligned} & 349 \\ & 286 \\ & \hline \end{aligned}$ | $\begin{aligned} & 783 \\ & 846 \\ & \hline \end{aligned}$ |
| Increased | 14\% | 23\% | 9\% | 22\% | 11\% |
| Remained the same | 71\% | 67\% | 73\% | 68\% | 72\% |
| Decreased | 10\% | 7\% | 11\% | 8\% | 11\% |
| Not sure | 5\% | 3\% | 6\% | 3\% | 6\% |
| Net change | 4\% | 16\% | -2\% | 14\% | 0\% |

In contrast to Q3, Northern Ireland companies are less positive, with a net difference in those changing employment levels of $+1 \%$ points compared with $+5 \%$ point in Ireland. In Q3 these figures were $+7 \%$ and $+1 \%$ respectively.

Figure 2.12: Outlook for employment levels by region

Looking ahead to the next 12 month, do you expect number of employees to ...

| Weighted data |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\square$ Decrease |  |  |  |  | Net difference |
| Base: unweighted/weighted |  |  |  |  |  |
| Overall <br> Base: 1132/ 1132 |  | -10 | 14 |  | +4\% |
| Northern Ireland Base: 565/340 |  | -10 | 11 |  | +1\% |
| $\begin{gathered} \text { Ireland } \\ \text { Base: } 567 / 792 \end{gathered}$ |  | -10 | 15 |  | +5\% |
| -50 | -30 |  | 10 | 30 | 50 |

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## Pricing

In terms of pricing, just $14 \%$ say they have increased their prices in the previous 3 to 6 months, while $37 \%$ report that these have decreased.

Quarterly analysis shows little change in the percentages that have increased prices in the previous quarter ( $12 \%$ in Q3 and $14 \%$ in Q4). The percentage reducing prices has decreased from $42 \%$ in Q3 to $37 \%$ in Q4.

Table 2.9: Trends in quarterly prices charged for products and services (weighted)
Over the past 3-6 months, have the prices you charge for your products and services...?

|  | 2009 |  |  |  | 2010 |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Base | Q1,000 | Q2 | 1,000 | Q3 | Q4 | Q1 |  |
|  | Q22 | Q3 | Q4 |  |  |  |  |  |
|  | 1,000 | 1,000 | 1,009 | 1,029 | 1,132 |  |  |  |
| Increased | $8 \%$ | $6 \%$ | $9 \%$ | $10 \%$ | $8 \%$ | $13 \%$ | $12 \%$ |  |
| Remained steady | $39 \%$ | $39 \%$ | $32 \%$ | $32 \%$ | $32 \%$ | $38 \%$ | $46 \%$ |  |
| Decreased | $53 \%$ | $55 \%$ | $58 \%$ | $56 \%$ | $60 \%$ | $49 \%$ | $42 \%$ |  |
| Not sure | $0 \%$ | $1 \%$ | $1 \%$ | $2 \%$ | $1 \%$ | $0 \%$ | $0 \%$ |  |
| Net difference | $-45 \%$ | $-48 \%$ | $-49 \%$ | $-47 \%$ | $-52 \%$ | $-36 \%$ | $-30 \%$ |  |

In terms of size of business, it is the mid-size businesses that are more likely to say their prices have increased compared to either large or small businesses.

Figure 2.13: Pricing changes by size
Over the past 3 to 6 months have the prices you charge for your products and services...

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There is a considerable difference in the approach to pricing when the results are analysed by jurisdiction. There is a net difference of $+9 \%$ points for NI based companies. In Ireland the corresponding figure is $-35 \%$ points. Indeed almost half of businesses in Ireland reported that they had reduced their prices in the previous 3 to 6 months.

Figure 2.14: Pricing changes by region
Over the past 3 to 6 months have the prices you charge for your products and services...

Weighted data

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Looking forward to the next 3 to 6 months, on balance, businesses appear to be moving towards prices increases with $19 \%$ saying they are planning an increase and $12 \%$ a decrease.

Table 2.10: Trends in quarterly prices charged for products and services outlook (weighted)
Over the next 3-6 months, do you expect the prices you charge for your products and services to...?

| Base | 2009 |  |  |  | 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Q1 } \\ 1,000 \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 1,000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,000 \end{gathered}$ | $\begin{gathered} \text { Q1 } \\ 1,000 \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ 1,009 \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 1,029 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 1,132 \end{gathered}$ |
| Increase | 6\% | 5\% | 6\% | 6\% | 8\% | 14\% | 14\% | 19\% |
| Remain steady | 72\% | 73\% | 74\% | 74\% | 78\% | 70\% | 70\% | 65\% |
| Decrease | 20\% | 18\% | 17\% | 18\% | 11\% | 13\% | 15\% | 12\% |
| Not sure | 3\% | 4\% | 4\% | 2\% | 2\% | 4\% | 1\% | 4\% |
| Net difference | -15\% | -13\% | -11\% | -11\% | -3\% | 1\% | -1\% | 7\% |

In terms of size of business, it is the mid-size businesses that are most confident that prices can be maintained or increased.

Figure 2.15: Outlook on pricing changes by size
Over the next 3 to 6 months do you expect the prices you charge for your products and services...

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While just less than one third (31\%) of NI based companies plan to increase prices, $7 \%$ see a need to reduce them over the next 3 to 6 months (net difference $+24 \%$ points). Southern based companies are less confident that their market can sustain an increase with just $14 \%$ planning to put prices up and $14 \%$ aiming to reduce them.

Figure 2.16: Outlook on pricing changes by region
Over the next 3 to 6 months do you expect the prices you charge for your products and services...

Weighted data

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## 3. The business environment

In this section we outline the types of businesses that engage in cross-border and export sales and assess the main issues affecting businesses in the current climate.

## Cross-border and export sales

Tables 3.1 and 3.2 show the percentage of businesses that are exporting to a range of regions. Two thirds of businesses (66\%) report that they do not export.

It can be seen from Table 3.2 that NI based companies are more likely to engage in crossborder sales with $32 \%$ reporting that they sell into Ireland. The corresponding figure for Irish based companies selling into NI is $22 \%$. The overall figure for cross-border sales is $25 \%$.

Outside the island of Ireland the most popular 'export' destination is Great Britain with $15 \%$ reporting sales in this region. Approximately one in ten export to the rest of the EU (9\%), while $5 \%$ sell into North America and $5 \%$ into the rest of the world.

Analysis by sector shows that those most likely to engage in export activities are those operating in manufacturing ( $52 \%$ ), business services ( $41 \%$ ), and other services ( $35 \%$ ). Not surprisingly, larger companies are more likely than smaller ones to have export sales.

Table 3.1: Percentage exporting by sector

|  | $\begin{aligned} & \overline{\overline{N I}} \\ & \text { O} \\ & 00 \end{aligned}$ | $\begin{aligned} & \text { 을 } \\ & \text { 专 } \\ & \text { 릉 } \\ & \hline \end{aligned}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base |  |  |  |  |  |  |  |  |
| unweighted weighted | $\begin{array}{r} 1,132 \\ 1,132 \\ \hline \end{array}$ | $\begin{aligned} & 56 \\ & 63 \\ & \hline \end{aligned}$ | $\begin{aligned} & 201 \\ & 170 \\ & \hline \end{aligned}$ | $\begin{aligned} & 103 \\ & 106 \\ & \hline \end{aligned}$ | $\begin{aligned} & 213 \\ & 224 \\ & \hline \end{aligned}$ | $\begin{aligned} & 168 \\ & 156 \\ & \hline \end{aligned}$ | $\begin{aligned} & 275 \\ & 285 \\ & \hline \end{aligned}$ | $\begin{aligned} & 116 \\ & 128 \\ & \hline \end{aligned}$ |
| Cross border | 25\% | 23\% | 38\% | 21\% | 24\% | 19\% | 23\% | 27\% |
| GB | 15\% | 9\% | 23\% | 5\% | 21\% | 12\% | 12\% | 11\% |
| Rest of EU | 9\% | 10\% | 10\% | 1\% | 8\% | 16\% | 7\% | 8\% |
| North America | 5\% | 4\% | 8\% | 0\% | 6\% | 12\% | 2\% | 5\% |
| Rest of world | 5\% | 1\% | 10\% | 1\% | 4\% | 5\% | 4\% | 4\% |
| Do not export | 66\% | 74\% | 48\% | 75\% | 59\% | 73\% | 71\% | 65\% |

Table 3.2: Percentage exporting by size and region

|  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Key business issues

Respondents were given a range of issues and asked to rate them from 1 to 5 in terms of the impact they are having on their business currently.

Rising cost of overheads, rising energy costs and a reduction in demand were rated highest in terms of impact. This is followed by business and consumer confidence and cash flow issues. Over one quarter ( $27 \%$ ) said that late payment by customers was a very large issue for them. Less likely to be issues were difficulty recruiting skills and lack of appropriate skills in the workforce.

Figure 3.1: Current business issues by sector

To what extent are each of the following an issue for your business currently?


Analysis by export and cross border sales activity shows some slight variation in the issues that are affecting businesses. For example, as Table 3.3 shows those who do not export or have cross border sales are slightly more likely than those who do to say that a reduction in demand is a huge issue for them.

Table 3.3: Extent to which reduction in demand is an issue by export and cross border sales activity

| To what extent is a reduction in demand an issue for your business currently? |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Base } \\ \text { unweighted } \\ \text { weighted } \end{gathered}$ | $\begin{aligned} & 1,132 \\ & 1,132 \end{aligned}$ | $\begin{aligned} & 456 \\ & 392 \end{aligned}$ | $\begin{aligned} & 668 \\ & 773 \end{aligned}$ | $\begin{aligned} & 349 \\ & 286 \\ & 286 \end{aligned}$ | $\begin{aligned} & 783 \\ & 846 \\ & 86 \end{aligned}$ |
| Not at all (1) | 17\% | 18\% | 17\% | 18\% | 17\% |
| (2) | 12\% | 14\% | 10\% | 13\% | 11\% |
| (3) | 18\% | 19\% | 18\% | 19\% | 18\% |
| (4) | 24\% | 22\% | 25\% | 22\% | 25\% |
| A huge issue (5) | 29\% | 27\% | 30\% | 27\% | 29\% |

Similarly business and consumer confidence was less likely to be cited as a huge issue for those who export or who have cross border sales.

Table 3.4: Extent to which business and consumer confidence is an issue by export and cross border sales activity

| To what extent is business and consumer confidence issue for your business currently? | $\begin{aligned} & \overline{\overline{\omega N o}} \\ & 00 \\ & 00 \end{aligned}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Base unweighted weighted | $\begin{aligned} & 1,132 \\ & 1,132 \\ & \hline \end{aligned}$ | $\begin{array}{r} 456 \\ 392 \\ \hline \end{array}$ | $\begin{aligned} & 668 \\ & 773 \\ & \hline \end{aligned}$ | $\begin{aligned} & 349 \\ & 286 \\ & \hline \end{aligned}$ | $\begin{aligned} & 783 \\ & 846 \\ & \hline \end{aligned}$ |
| Not at all (1) | 19\% | 19\% | 20\% | 18\% | 20\% |
| (2) | 12\% | 12\% | 12\% | 14\% | 11\% |
| (3) | 22\% | 25\% | 20\% | 23\% | 22\% |
| (4) | 22\% | 22\% | 21\% | 25\% | 20\% |
| A huge issue (5) | 25\% | 22\% | 27\% | 20\% | 27\% |

However, those who export or who have cross border sales are more likely to say that exchange rates are an issue for their business.

Table 3.5: Extent to which exchange rates is an issue by export and cross border sales activity

| To what extent are exchange |
| ---: | :---: | :---: | :---: | :---: | :---: |
| rates an issue for your |
| business currently? |

They are also slightly more likely to be affected by late payments.
Table 3.6: Extent to which late payments is an issue by export and cross border sales activity

| To what extent are late payments an issue for your business currently? |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Base eighted weighted | $\begin{array}{r} 1,132 \\ 1,132 \\ \hline \end{array}$ | $\begin{aligned} & 456 \\ & 392 \\ & \hline \end{aligned}$ | $\begin{aligned} & 668 \\ & 773 \\ & \hline \end{aligned}$ | $\begin{aligned} & 349 \\ & 286 \\ & \hline \end{aligned}$ | $\begin{aligned} & 783 \\ & 846 \\ & \hline \end{aligned}$ |
| Not at all (1) | 36\% | 23\% | 44\% | 20\% | 42\% |
| (2) | 11\% | 16\% | 8\% | 15\% | 10\% |
| (3) | 10\% | 13\% | 9\% | 13\% | 9\% |
| (4) | 16\% | 21\% | 13\% | 23\% | 13\% |
| A huge issue (5) | 27\% | 28\% | 26\% | 30\% | 26\% |

## 4. The cost of doing business

In the Q3 2010 business monitor we found that businesses were becoming increasingly concerned about the costs of doing business and this continues to be a issue in Q4 (see Figure 4.2). This quarter we explored this area in more depth to provide an understanding of the areas of concern for businesses.

Respondents were given a list of areas, and asked to what extent their costs had changed in these areas compared with 12 months ago. The areas which businesses were most likely to have reported as having increased were energy costs (69\%), transport costs (59\%) and rates and taxes (57\%). The areas where businesses were most likely to have experienced cost savings were staffing and employee costs (16\%) and rent or building costs (13\%).

Figure 4.1: Extent that costs had changed in certain areas

To what extent have your costs changed in each of the following areas?

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Thinking ahead to 2011, respondents were asked if they were expecting any significant increases in costs (ie greater than 10\%) in the same areas. Thirty-eight per cent were not expecting any significant increases. However energy (36\%), transport (34\%), rates and taxes (29\%) and supplier costs ( $25 \%$ ) were the areas in which respondents were most likely to expect a rise in costs.

Figure 4.2: Increases in costs in 2011
Thinking ahead to 2011 are you expecting any significant increases in costs in any of the following areas?

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$82 \%$ expected not to be able to reduce costs in any of the area in the year ahead. The areas were savings were most likely to be made was staffing/employee costs (7\%) and energy costs (5\%).

Figure 4.3: Decreases in costs in 2011

Thinking ahead to 2011 are you expecting to be able to reduce costs in any of the following areas?

Base 1132: All respondents Weighted data


Respondents were asked whether they had changed supplier for electricity, telecoms or insurance in the past 12 months. Almost half ( $48 \%$ ) had not changed, however $32 \%$ had changed their electricity supplier, $26 \%$ had changed their telecoms supplier, and $19 \%$ their insurance supplier. Analysis by region shows that businesses based in the South are more likely to have switched supplier for each of these products compared to those based in NI.

Figure 4.4: Changing supplier

Over the past 12 months have you changed supplier for any of the following?
Base 1132: All respondents Weighted data

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## 5. Cross border postal services

In this section we provide an overview of the use of cross-border postal services and the satisfaction levels with these services.

Respondents were asked if they ever used cross-border postal or courier services. Overall, $12 \%$ had used postal, and $14 \%$ had used courier services, with $83 \%$ responding that they used neither. Respondents in NI were more likely to use Postal services (16\%) compared to those in Ireland (10\%).

Figure 5.1: Cross-border postal services

Do you ever use cross-border postal or courier services?
Base 1132: All respondents Weighted data

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Those respondents that had used cross-border postal services were asked how satisfied they were with this service. While the majority of businesses were satisfied with postal services overall ( $75 \%$ ), the reliability of delivery ( $78 \%$ ) and the time of day that the mail is delivered (77\%), approximately one in ten were dissatisfied with each of these aspects. However, the area most likely to cause dissatisfaction was pricing, with $27 \%$ reporting that they were either very or quite dissatisfied.

Figure 5.2: Satisfaction with cross-border postal services

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Satisfaction levels differ most clearly between locations. Overall, those businesses in NI are approximately five times (24\%) as likely to report that they were either quite dissatisfied or very dissatisfied than those in Ireland (5\%). This extends to all areas of postal services with the exception of pricing, where those in Ireland were more likely to be dissatisfied (32\%) than those in $\mathrm{NI}(27 \%)$.

Table 5.1: Dissatisfaction with cross-border postal services

| To what extent are you dissatisfied with each of the following cross border postal services? | $\begin{aligned} & \overline{\overline{N I N}} \\ & \text { O} \\ & 00 \end{aligned}$ | O ¢ ¢ ¢ | $\bar{z}$ |
| :---: | :---: | :---: | :---: |
|  | \% dissatisfied |  |  |
| Base unweighted weighted | $\begin{array}{r} 1,132 \\ 1,132 \\ \hline \end{array}$ | $\begin{aligned} & 567 \\ & 792 \\ & \hline \end{aligned}$ | $\begin{array}{r} 565 \\ 340 \\ \hline \end{array}$ |
| Postal services overall | 12\% | 5\% | 24\% |
| Reliability of delivery | 11\% | 8\% | 19\% |
| Pricing | 27\% | 22\% | 27\% |
| The time that your mail is delivered | 10\% | 2\% | 25\% |

## 6. The economy

In this section we explore what impact the economy has been having on business, assess changes in payment times that potentially create cash flow issues and detail the steps that businesses believe government should be taking to assist them during the downturn.

## Impact of the economy on business

The vast majority ( $90 \%$ ) say that the economic downturn has had either a severe or moderate impact on their business. Just $6 \%$ report that there has been no impact and $3 \%$ have benefited from it.

The quarterly analysis shows a similar trend to Q2 and Q3 in those who say they have experienced a severe adverse impact as a result of the downturn.

Table 6.1: Trends in quarterly impact of the economic downturn (weighted)

| To date, what impact if any, has the economic downturn had on your |
| :--- |
| business...? |

The pattern of those impacted is similar when analysed by size of business, although smaller businesses are slightly more likely to say there has been a severe impact.

Figure 6.1: Impact of economic downturn by size

To date, what impact has the economic downturn had on your business?

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Businesses in Ireland are much more likely than those in NI to say that they have been severely impacted by the economic downturn ( $61 \%$ compared with $38 \%$ ). Just $3 \%$ of both NI and Ireland companies report that the downturn has had a positive impact.

Figure 6.2: Impact of economic downturn by region

To date, what impact has the economic downturn had on your business?

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## Profitability

Overall $28 \%$ report that their business was not profitable in the previous year, a slight decrease from $30 \%$ in Q3. Almost one third of businesses in Ireland (30\%) did not show a profit in the previous 12 months compared with $21 \%$ in NI.

Figure 6.3: Incidence of businesses not remaining profitable by region

During the past 12 months has your business managed to remain profitable?

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Businesses in the construction sector (36\%) were most likely to state their business had not remained profitable in the past 12 months. It is worth noting the sectoral performance by region. In particular the leisure, hotels and catering sector in the South has been particularly hard hit with $43 \%$ saying their business was not profitable in the last 12 months.

Table 6.2: Incidence of businesses NOT remaining profitable by sector

|  | $\begin{aligned} & \overline{\overline{\mathrm{N}}} \\ & \frac{0}{\omega} \\ & 0 \end{aligned}$ | $\begin{aligned} & \text { OD } \\ & \frac{3}{3} \\ & \text { 른 } \end{aligned}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} \text { Base } \\ \text { unweighted } \\ \text { weighted } \end{array}$ | $\begin{aligned} & 1,132 \\ & 1,132 \\ & \hline \end{aligned}$ | $\begin{aligned} & 56 \\ & 63 \\ & \hline \end{aligned}$ | $\begin{aligned} & 201 \\ & 170 \\ & \hline \end{aligned}$ | $\begin{aligned} & 103 \\ & 106 \\ & \hline \end{aligned}$ | $\begin{aligned} & 213 \\ & 224 \\ & \hline \end{aligned}$ | $\begin{aligned} & 168 \\ & 156 \\ & \hline \end{aligned}$ | 275 <br> 285 | $\begin{aligned} & 116 \\ & 128 \\ & \hline \end{aligned}$ |
| All-island <br> Base 1,132/1,132 | 28\% | 14\% | 26\% | 32\% | 21\% | 36\% | 30\% | 30\% |
| Northern Ireland <br> Base 523/308 | 21\% | 15\% | 19\% | 28\% | 14\% | 23\% | 21\% | 31\% |
| Ireland <br> Base 506/719 | 31\% | 14\% | 28\% | 34\% | 25\% | 43\% | 33\% | 30\% |

## Payment terms

As a consequence of the economic downturn, $37 \%$ report that customers have requested longer payment terms, $62 \%$ lower prices and $62 \%$ discounts. These requests are much more likely to have been made to those based in Ireland compared to NI companies.

Table 6.3: Incidence of customers requesting financial concessions by size and region

|  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Comparing this quarter with previous quarters shows that those requesting longer payment terms was lower in Q3, but on par with Q1 and Q2, and those requesting lower prices or discounts is lower than Q3 but higher than Q1 and Q2.

Table 6.4: Trends in quarterly customers requesting financial concessions

| During the past 12 months, have your customers requested any of the following? |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 |
| $\begin{gathered} \text { Base } \\ \text { unweighted } \\ \text { weighted } \\ \hline \end{gathered}$ | $\begin{aligned} & 1,000 \\ & 1,000 \end{aligned}$ | $\begin{aligned} & 1,009 \\ & 1,009 \end{aligned}$ | $\begin{aligned} & 1,029 \\ & 1,029 \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,132 \\ & 1,132 \end{aligned}$ |
| Longer payment terms | 37\% | 38\% | 35\% | 37\% |
| Lower prices | 53\% | 59\% | 67\% | 63\% |
| Discounts | 56\% | 58\% | 64\% | 62\% |
| None of these | 23\% | 24\% | 20\% | 23\% |

## Steps to recovery

Businesses were asked to suggest the steps that could be taken by Government to help businesses during the current economic downturn. Table 4.5 shows the range of advice that was provided. This advice tended to be structured around a range of themes including banking initiatives, boosting confidence, encouraging entrepreneurs, improving cashflow, improving skills, putting money into the economy and reducing costs.

Table 6.5: Suggestions of what the Government could do to help business during the current economic downturn by region

|  |  | $\begin{aligned} & \overline{\overline{N 0}} \\ & \text { on o } \\ & \text { ó o } \end{aligned}$ | ¢ ¢ ¢ ¢ ¢ ¢ | $\frac{\text { 厄}}{\frac{\circ}{z}}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | Base unweighted | 1,132 | 567 | 565 |
| Banking | Put pressure on banks to lend | 12 | 11 | 13 |
|  | Put pressure on banks to reduce fees and charges | 2 | 1 | 3 |
|  | Provide government loans | 0 | 0 | 0 |
|  | Other aimed at banking | 7 | 7 | 7 |
| Boost confidence | Less negative chat, doom and gloom | 7 | 9 | 5 |
| Encourage entrepreneur-ship | Provide grants for start ups | 1 | 1 | 1 |
|  | Other aimed at entrepreneurship | 0 | 0 | 0 |
| Improve cashflow | Allow more time to pay taxes to help cash flow | 1 | 1 | 2 |
|  | Other cashflow initiative | 3 | 4 | 1 |
| Improve skills | Provide grants for training and skills | 1 | 1 | 1 |
| Put money into economy | Cut the public sector | 1 | 1 | 1 |
|  | Keep public spending at current level | 0 | 0 | 0 |
|  | Provide grants | 3 | 2 | 4 |
|  | Other initiative to put money into economy | 4 | 4 | 4 |
|  | Encourage local spending | 1 | 1 | 1 |
|  | Release more funds into public work schemes | 1 | 1 | 1 |
| Reduce costs | Reduce red tape and bureaucracy | 3 | 2 | 4 |
|  | Keep VAT down/Decrease VAT | 2 | 0 | 3 |
|  | Reduce interest rates | 1 | 0 | 3 |
|  | Lessen income tax | 15 | 13 | 17 |
|  | Lessen corporation tax | 4 | 1 | 7 |
|  | Reduce rates | 24 | 24 | 27 |
|  | Reduce national insurance | 3 | 5 | 2 |
|  | Lower minimum wage | 2 | 2 | 1 |
|  | Reduce energy costs | 5 | 5 | 4 |
|  | Reduce fuel costs | 10 | 4 | 16 |
|  | Other initiative to reduce costs | 8 | 9 | 8 |
| Target benefits | Reduce benefits for those not working | 0 | 1 | 0 |
|  | Other initiative aimed at those on benefits | 1 | 1 | 0 |
| Target support for sector | Assist small businesses | 8 | 7 | 8 |
|  | Target other sector | 5 | 4 | 5 |
| Other | Nothing | 5 | 5 | 5 |
|  | Not sure | 5 | 6 | 5 |
|  | Install new government | 2 | 4 | 0 |
|  | Incentives to take on new staff | 7 | 11 | 3 |
|  | Other | 14 | 15 | 12 |

## Impact of the 'bail out' in the South

Businesses were asked what they thought the impact that the bail out in Ireland would have on the economy in which they are located. Almost two thirds of respondents thought it would have an adverse impact ( $65 \%$ ) with $34 \%$ predicting the impact would be severe.

Not surprisingly those in Ireland were more likely to predict an adverse impact (69\%) than those in Northern Ireland (52\%). Thirty per cent of NI businesses predicted that it would have either no impact of a positive impact, compared to $22 \%$ in Ireland.

Figure 6.4: Predicted impact of bail out (in Ireland) on economy where you are by location

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The sector most likely to predict no impact or a positive impact was the construction sector ( $33 \%$ ), followed by other services ( $30 \%$ ). Those most likely to predict an adverse impact were agriculture ( $67 \%$ ), manufacturing ( $66 \%$ ) and retail and distribution ( $67 \%$ ).

Figure 6.5: Predicted impact of bail out (in Ireland) on economy where you are by location

Over the next 12 months what impact do you think the bail out (in Ireland) will have on the economy where you are?

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Businesses were then asked what impact they thought the Irish bail out would have on their business. In comparison to the $65 \%$ who were predicting an adverse impact on the economy, just $46 \%$ predicted that it would have an adverse impact on their business. Indeed $34 \%$ predicted no impact at all, and $8 \%$ thought that it would have a positive impact over the next 12 months.

Businesses were then asked what impact they thought the Irish bail out would have on their business. In comparison to the $65 \%$ who were predicting an adverse impact on the economy, just $46 \%$ predicted that it would have an adverse impact on their business. Indeed $34 \%$ predicted no impact at all, and $8 \%$ thought that it would have a positive impact over the next 12 months.

While $54 \%$ of businesses in the south predicted an adverse impact from the bail out on their business, $30 \%$ of NI businesses thought the same.

Figure 6.6: Predicted impact of bail out (in Ireland) on your business
Over the next 12 months what impact do you think the bail out (in Ireland) will have on your business?

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## Appendix A - Methodology

## Background

InterTradelreland has commissioned Perceptive Insight Market Research to undertake its business monitor research. The InterTradelreland study is unique in scope, scale and regularity and has helped to fill a void in All-Island economic intelligence, especially during the recent turbulent economic times. The objectives for this project are:

- For the Business Monitor to act as a topical indicator of business confidence, crossborder trade and business activity across the island of Ireland; and
- For the survey results to act as an evidence base on a variety of themes of interest to business and policy makers, themes on which InterTradelreland can build future initiatives.


## Approach

The core features of the approach are:

- A telephone survey of 1,132 businesses, which was undertaken during January 2011;
- The sample is structured to allow sub-groups analysis by region, sector and size of business, with the data weighted to reflect the overall population of businesses on the island when reporting at the overall level.
- The questionnaire contains both a set of consistent or 'core' questions, to allow the monitoring of trends, as well as additional themes and topical questions that vary by quarter.


## Sampling

The following tables detail the number of interviews that were conducted by sector, size and region.
Table A.1: Number of interviews conducted in Q4 2010 (unweighted data)

| Sector | Agriculture | NI | Ireland | Total |
| :--- | :--- | :---: | :---: | :---: |
|  | Manufacturing | 28 | 28 | 63 |
|  | Construction | 96 | 105 | 170 |
|  | Professional services | 51 | 52 | 106 |
|  | Leisure, hotel and catering | 108 | 105 | 224 |
|  | Retail/distribution services | 90 | 78 | 156 |
| Size | Other services | 140 | 135 | 285 |
|  | 1 to 10 | 52 | 64 | 128 |
|  | $11-49$ | 384 | 394 | 996 |
|  | 50 or more | 113 | 113 | 105 |

An additional 100 interviews were conducted with companies in the manufacturing sector in Q4 2010 compared with previous quarters to allow further exploration of the impact of the economy on this sector.

## Appendix B - Business confidence and economic trends

## NI trends

Table B.1: Trends in quarterly sales in NI

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{NI

Base} \& \multicolumn{4}{|c|}{2008} \& \multicolumn{4}{|c|}{2009} \& \multicolumn{4}{|c|}{2010} <br>

\hline \& $$
\begin{aligned}
& \text { Q1 } \\
& 500
\end{aligned}
$$ \& Q2 \& Q3 \& \[

$$
\begin{aligned}
& \text { Q4 } \\
& 500 \\
& \hline
\end{aligned}
$$

\] \& Q1 \& \[

$$
\begin{aligned}
& \text { Q2 } \\
& 500
\end{aligned}
$$

\] \& \[

$$
\begin{array}{r}
\text { Q3 } \\
500 \\
\hline
\end{array}
$$

\] \& \[

$$
\begin{aligned}
& \text { Q4 } \\
& 500 \\
& \hline
\end{aligned}
$$

\] \& \[

\underset{500}{Q1}

\] \& \[

$$
\begin{array}{r}
\text { Q2 } \\
506
\end{array}
$$

\] \& \[

$$
\begin{aligned}
& \text { Q3 } \\
& 523 \\
& \hline
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& \text { Q4 } \\
& 565 \\
& \hline
\end{aligned}
$$
\] <br>

\hline Increased \& 28\% \& 23\% \& - \& 18\% \& 20\% \& 18\% \& 26\% \& 23\% \& 21\% \& 31\% \& 28\% \& 18\% <br>
\hline Remained steady \& 34\% \& 36\% \& - \& 36\% \& 37\% \& 37\% \& 31\% \& 30\% \& 30\% \& 30\% \& 31\% \& 33\% <br>
\hline Decreased \& 33\% \& 36\% \& - \& 44\% \& 42\% \& 44\% \& 39\% \& 42\% \& 42\% \& 38\% \& 39\% \& 49\% <br>
\hline Not sure \& 6\% \& 3\% \& - \& 2\% \& 2\% \& 1\% \& 3\% \& 4\% \& 4\% \& 1\% \& 1\% \& 1\% <br>
\hline Net difference \& -5\% \& -13\% \& - \& -26\% \& -22\% \& -26\% \& -13\% \& -19\% \& -21\% \& -7\% \& -11\% \& -31\% <br>
\hline
\end{tabular}

Table B.2: Trends for quarterly sales outlook in NI

| NI |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | $\underset{500}{\text { Q1 }}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | Q3 | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\underset{500}{\text { Q1 }}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q4 } \end{aligned}$ | Q1 | $\begin{aligned} & \text { Q2 } \\ & 506 \end{aligned}$ | $\begin{gathered} \text { Q3 } \\ 523 \end{gathered}$ | $\begin{aligned} & \text { Q4 } \\ & 565 \end{aligned}$ |
| Increased | 37\% | 23\% | - | 22\% | 27\% | 26\% | 38\% | 37\% | 37\% | 41\% | 35\% | 31\% |
| Remained steady | 41\% | 38\% | - | 39\% | 43\% | 46\% | 38\% | 38\% | 43\% | 32\% | 38\% | 40\% |
| Decreased | 16\% | 31\% | - | 31\% | 22\% | 25\% | 19\% | 18\% | 14\% | 18\% | 22\% | 24\% |
| Not sure | 7\% | 7\% | - | 8\% | 8\% | 3\% | 5\% | 7\% | 6\% | 9\% | 5\% | 6\% |
| Net difference | 21\% | -8\% | - | -9\% | 5\% | 1\% | 19\% | 19\% | 23\% | 23\% | 13\% | 7\% |

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Table B.3: Quarterly trends in employment levels in NI

| Over the past quarter has your number of employees increased, decreased or remained the same? |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NI | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
| Base | Q1 | Q2 | Q3 | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | Q2 | $\begin{array}{r} \text { Q3 } \\ 500 \\ \hline \end{array}$ | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | Q2 506 | Q3 | Q4 |
| Increased | 12\% | 8\% |  | 8\% | 8\% | 8\% | 14\% | 8\% | 8\% | 12\% | 7\% | 4\% |
| Remained steady | 73\% | 75\% | - | 72\% | 76\% | 72\% | 71\% | 71\% | 73\% | 76\% | 81\% | 81\% |
| Decreased | 14\% | 15\% | - | 19\% | 14\% | 19\% | 13\% | 17\% | 18\% | 11\% | 12\% | 14\% |
| Not sure | 2\% | 2\% | - | 1\% | 1\% | 2\% | 2\% | 4\% | 1\% | 1\% | 0\% | 1\% |
| Net difference | -2\% | -7\% | - | -11\% | -6\% | -11\% | 1\% | -9\% | -10\% | 1\% | -5\% | -10\% |

Table B.4: Trends in quarterly employment levels outlook in NI

| Looking ahead to the next 12 months, do you expect number of employees to... |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NI | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
|  | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | Q2 | Q3 | $\begin{gathered} \text { Q4 } \\ 500 \end{gathered}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{array}{r} \text { Q2 } \\ 500 \end{array}$ | $\begin{gathered} \text { Q3 } \\ 500 \end{gathered}$ | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 506 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 523 \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { Q4 } \\ 565 \end{array}$ |
| Increased | 11\% | 11\% | - | 8\% | 8\% | 9\% | 14\% | 11\% | 11\% | 18\% | 15\% | 11\% |
| Remained steady | 82\% | 79\% | - | 80\% | 83\% | 85\% | 77\% | 79\% | 80\% | 69\% | 75\% | 75\% |
| Decreased | 6\% | 7\% | - | 10\% | 5\% | 5\% | 7\% | 6\% | 7\% | 9\% | 8\% | 10\% |
| Not sure | 1\% | 2\% | - | 3\% | 4\% | 2\% | 2\% | 3\% | 2\% | 3\% | 3\% | 3\% |
| Net difference | 5\% | 4\% | - | -2\% | 3\% | 4\% | 7\% | 5\% | 4\% | 9\% | 7\% | 1\% |

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## Ireland trends

Table B.5: Trends in quarterly sales in Ireland

| Ireland | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | Q3 | $\begin{aligned} & \text { Q4 } \\ & 500 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{gathered} \text { Q2 } \\ 500 \end{gathered}$ | $\begin{aligned} & \text { Q3 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{gathered} \text { Q2 } \\ 503 \end{gathered}$ | $\begin{aligned} & \text { Q3 } \\ & 506 \end{aligned}$ | Q4 |
| Increased | 24\% | 16\% | - | 8\% | 5\% | 9\% | 9\% | 11\% | 13\% | 25\% | 27\% | 20\% |
| Remained steady | 38\% | 32\% | - | 28\% | 21\% | 18\% | 22\% | 29\% | 28\% | 28\% | 29\% | 25\% |
| Decreased | 34\% | 49\% | - | 61\% | 72\% | 72\% | 69\% | 60\% | 58\% | 46\% | 43\% | 53\% |
| Not sure | 4\% | 2\% | - | 3\% | 2\% | 0\% | 2\% | 0\% | 1\% | 1\% | 1\% | 1\% |
| Net difference | -10\% | -33\% | - | -53\% | -67\% | -63\% | -60\% | -49\% | -45\% | -21\% | -16\% | -33\% |

Table B.6: Trends for quarterly sales outlook in Ireland

| Ireland | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | Q3 | Q4 | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | Q1 | $\begin{aligned} & \text { Q2 } \\ & 503 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 506 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q4 } \\ & 567 \end{aligned}$ |
| Increased | 35\% | 17\% | - | 14\% | 12\% | 14\% | 20\% | 22\% | 27\% | 37\% | 30\% | 33\% |
| Remained steady | 40\% | 41\% | - | 33\% | 41\% | 41\% | 38\% | 46\% | 43\% | 36\% | 40\% | 40\% |
| Decreased | 19\% | 36\% | - | 47\% | 43\% | 41\% | 38\% | 29\% | 27\% | 20\% | 22\% | 21\% |
| Not sure | 6\% | 6\% | - | 6\% | 4\% | 4\% | 4\% | 3\% | 3\% | 8\% | 7\% | 6\% |
| Net difference | 16\% | -19\% | - | -33\% | -31\% | -27\% | -18\% | -7\% | 0\% | 17\% | 8\% | 12\% |

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Table B.7: Quarterly trends in employment levels in Ireland

| Over the past quarter has your number of employees increased, decreased or remained the same? |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ireland | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
| Base | Q1 | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | Q3 | Q4 | Q1 <br> 500 | Q2 | Q3 <br> 500 | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | Q1 $500$ | $\begin{aligned} & \text { Q2 } \\ & 503 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 506 \\ & \hline \end{aligned}$ | Q4 $567$ |
| Increased | 10\% | 9\% |  | 6\% | 4\% | 5\% | 3\% | 5\% | 5\% | 6\% | 9\% | 6\% |
| Remained steady | 75\% | 68\% |  | 63\% | 56\% | 61\% | 63\% | 63\% | 68\% | 77\% | 73\% | 74\% |
| Decreased | 13\% | 21\% |  | 30\% | 38\% | 33\% | 33\% | 27\% | 27\% | 17\% | 18\% | 20\% |
| Not sure | 2\% | 1\% |  | 2\% | 2\% | 1\% | 1\% | 1\% | 1\% | 0\% | 0\% | 0\% |
| Net difference | -3\% | -12\% | - | -24\% | -34\% | -28\% | -30\% | -22\% | -22\% | -11\% | -9\% | -14\% |

Table B.8: Trends in quarterly employment levels outlook in Ireland

| Ireland Base | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | Q3 | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Q2 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q4 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q1 } \\ & 500 \end{aligned}$ | $\begin{aligned} & \text { Q2 }^{9} \\ & 503 \end{aligned}$ | $\begin{aligned} & \text { Q3 } \\ & 506 \end{aligned}$ | $\begin{aligned} & \text { Q4 } \\ & 567 \end{aligned}$ |
| Increased | 15\% | 5\% | - | 3\% | 7\% | 5\% | 6\% | 8\% | 7\% | 12\% | 12\% | 15\% |
| Remained steady | 78\% | 74\% |  | 75\% | 73\% | 74\% | 73\% | 77\% | 80\% | 74\% | 74\% | 69\% |
| Decreased | 6\% | 17\% |  | 18\% | 16\% | 17\% | 18\% | 11\% | 11\% | 10\% | 11\% | 10\% |
| Not sure | 2\% | 4\% | - | 4\% | 4\% | 4\% | 3\% | 3\% | 2\% | 4\% | 3\% | 6\% |
| Net difference | -2\% | -12\% | - | -15\% | -9\% | -12\% | -12\% | -3\% | -4\% | 2\% | 1\% | 5\% |

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[^1]:    ${ }^{1}$ Up to Quarter 12010 the question wording referred to turnover rather than sales

[^2]:    ${ }_{3}^{2}$ Up to Quarter 12010 the question wording referred to turnover rather than sales
    ${ }^{3}$ Up to Quarter 12010 the question wording referred to turnover rather than sales

[^3]:    ${ }_{5}^{4}$ Up to Quarter 12010 the question wording referred to turnover rather than sales
    ${ }^{5}$ Up to Quarter 12010 the question wording referred to turnover rather than sales

